



FY 2026

# Budget Workshop

Committee of the Whole

November 15, 2025





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# Financial Sustainability

Ongoing Strategic Plan Priority Goal:



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# A Few Things Happening This Year

## Services Delivery (year to date)

- 4,275 Fire/EMS calls (56% VLZ/44% District)
- 31 K+ Police Officer calls/contacts
- Transition dispatch services to LakeComm (19K+ CAD)
- 50,000+ hours of Public Works in 9 workload areas
- 505 M+ gallons of water pumped (+35 main breaks)
- 1,391 building permits + 3,985 plan reviews
- 1,326 dancers, 538 summer campers, 232 preschoolers
- Hosted 56 special events (90K+ participants)
- 149 VB agenda items and 470+ FOIA requests



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# A Few Things Happening This Year

## Infrastructure

- Main Street Streetscape
- Promenade enhancement
- Village Hall exterior facelift
- Whitney Road/Lake Zurich Drive water/sewer/roads
- Paulus Park OSLAD improvements
- Public Works fuel island replacement
- 16 natural areas improved
- Police station HVAC/security/dispatch transition

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# A Few Things Happening This Year

## National Citizen Survey (2025)

(% Excellent or Good)

- **Overall quality of life** **91%**
- Lake Zurich as place to live 92%
- Recommend living in Lake Zurich 92%
- Overall community reputation 83%
- Overall Village customer service 88%
- Staying in LZ next 5 years 87%
- Safe community 91%
- Natural environment 86%

# FY 2025 Budget Recap

Total Adopted FY 2025 Budget: \$91.16 M

- Total expenditures & other uses (includes non-cash)
- FY 2025 \$20.59 M in budgeted capital outlays across all funds
- General Fund: \$36.74 M budgeted revenues & expenditures
- Water/Sewer Fund: \$13.73 M budgeted revenues, \$23.3 M budgeted expenses
- Inflation, supply chain pressures, labor availability



# FY 2025 Budget Recap

## FY 2025 General Fund year-end estimates:

- \$835K decrease in expenditures
- \$1.9 M increase in revenue – sales, income taxes
- GF transfer to capital & equipment funds increased from \$1.3M to **\$4.1 M:**
  - \$2.1 M for fire station property (TIF 1)
  - \$990 K to capital fund (401)
- GF unreserved balance (“rainy day”) increased to **\$13.6 M (36.6% expenditures)**



# FY 2025 Budget Recap

## FY 2025 Water/Sewer Fund year-end estimates:

- Budgeted \$13.7 M revenues, \$23.3 M expenses
- Revenues \$742 K higher than budgeted
- Budgeted deficit reduced from \$9.57 M to \$2.95 M
  - Operating costs contained – personnel savings offset higher commodities costs
  - Contractual costs associated with Lake Michigan \$5.9 M less than budgeted (moved to FY 2026)
  - Budgeted capital spending steady at \$6.67 M
- \$12.66 M projected balance available for FY 2026





# FY 2025 Budget Recap

## FY 2025 Other Notable Funds – Year End Estimates

- Motor Fuel Tax (MFT): \$4.1 M balance (+\$580 K)
- Non-Home Rule (NHR): \$4.3 M balance (-\$3.1 M)
  - Capital \$6.4 M for Main St. project
- Capital Fund (401): \$11.3 M balance (-\$3.5 M)
  - GF transfer of \$990 K
  - Capital \$4.9 M for Main St. project
- Equipment Replacement Fund (615): \$6.05 M balance
- Hotel Tax: \$441 K balance
- Dispatch Fund: \$254 K balance (LakeComm transition)



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# FY 2026 Budget Overview

- Covers January – December 2026
- \$90.2 million total budgeted expenditures across all funds
- Budgets \$55.3M for operations (including \$8M for Lake Michigan engineering/design)
- \$21.8 M for capital outlays across all funds
- Proposed FY 2026 Budget includes **balanced**  
**General Fund \$38.8 M**
- Revenue projections based on FY 2025 estimates + IML FY 2026 forecasts





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## FY 2026 Budget Overview

- \$145K projected increase in GF revenue (+0.3% over FY 2025 year-end projection)
- General Fund expenditures +0.3% to FY 2025 year-end projections
- Budget funds 156 full time positions (-11)
- \$705 K budgeted transfer to support ongoing infrastructure and equipment investment
- **Balance between maintaining high quality services and infrastructure/equipment investments with the available resources**



# FY 2026 Budget Overview

- FY 2026 Water/Sewer Enterprise Fund:  
**-\$8.3 M budgeted deficit**
- \$13.7 M in revenue:
  - Stable consumption, tighter system, efficient billing
  - Includes 3% water/sewer rate increase for operating/capital
  - Includes 4% Lake County sewer rate increase
  - Includes total \$6.00/1000g Lake Michigan capital charge (+\$1.50/1000g increase)
  - Includes NHRST \$3.2 M (0.5% rate) revenue





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# FY 2026 Budget Overview

- **FY 2026 Water/Sewer Enterprise Fund:**
  - \$8.3 M budgeted deficit**
- **\$23.6 M budgeted expenses**
  - \$4.6 M operations & maintenance
  - \$2.1 M depreciation expenses
  - \$360 K debt/service charges
  - \$8.5 M in water/sewer projects
    - \$3.5 M in water main replacements
    - \$3.0 M sanitary sewer lining/replacement
    - \$1.0 M in Mionske lift station
    - \$1.0 M in EPA reqs., lead line replacements
  - **\$8.0M for Lake Michigan design/engineering**



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# FY 2026 Budget Overview

Other notable funds:

- Motor Fuel Tax: \$1.06 M in revenue, \$717 K in maintenance/crosswalks expenditures
- Non-Home Rule Sales Tax: \$3.4 M in revenue, \$5.6 M in projects!
- Capital Project Fund: \$3.85 M in projects!
- TIF #2: \$2.0 M for ORR utility relocation!
- Equipment Replacement Fund: \$1.3M in vehicles/equipment/technology
- Special Events: \$598 K in budgeted expenses





# FY 2026 Strategic Objectives

## Goal #1 – Financial Sustainability

- Balancing services & infrastructure investments, maintaining healthy fund balances
- Continue public safety pension funding, working toward 100% funding by 2040
- Continue to support long-term capital planning and infrastructure investment
- Remain vigilant for savings opportunities



# FY 2026 Strategic Objectives

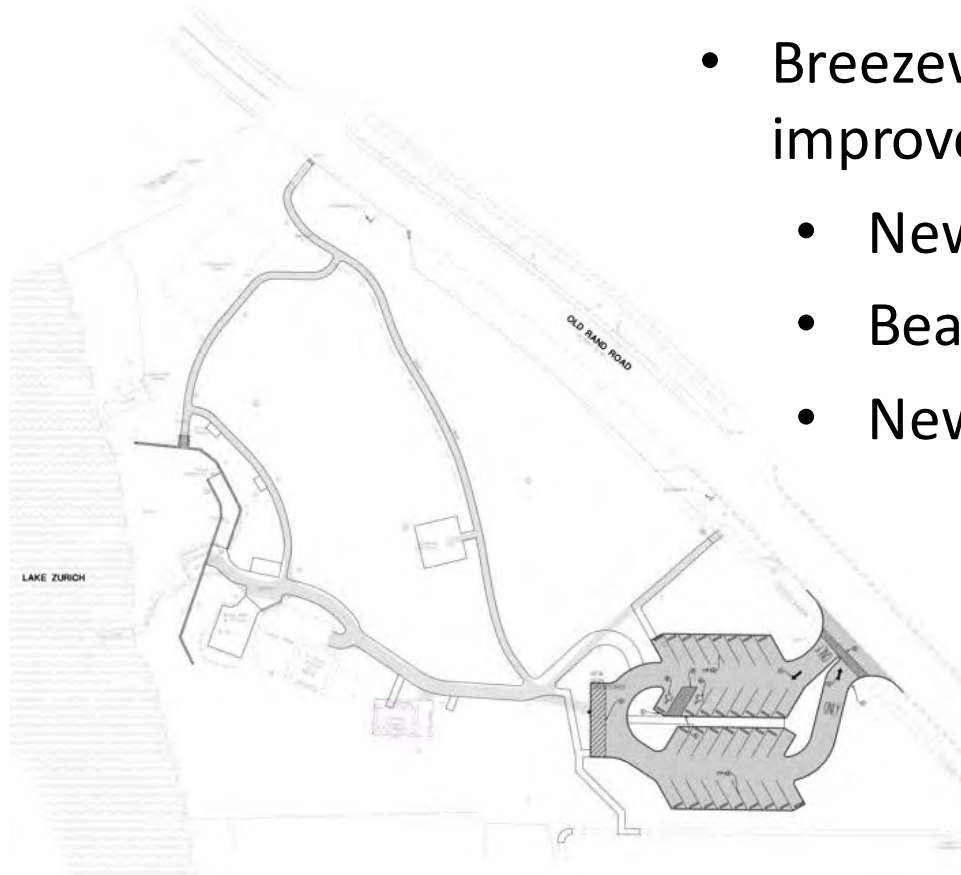
## Goal #2 –Development

- Support infill and redevelopment opportunities (Regal, OSK, Cummings properties)
- Install Route 22 wayfinding for Main Street area
- Continue TIF façade improvement program
- Support industrial park expansions (TIF #4)
- Focus attraction efforts on industrial businesses that bring jobs and/or sales tax
- Opportunistic approach



# FY 2026 Strategic Objectives

## Goal #3 – Infrastructure



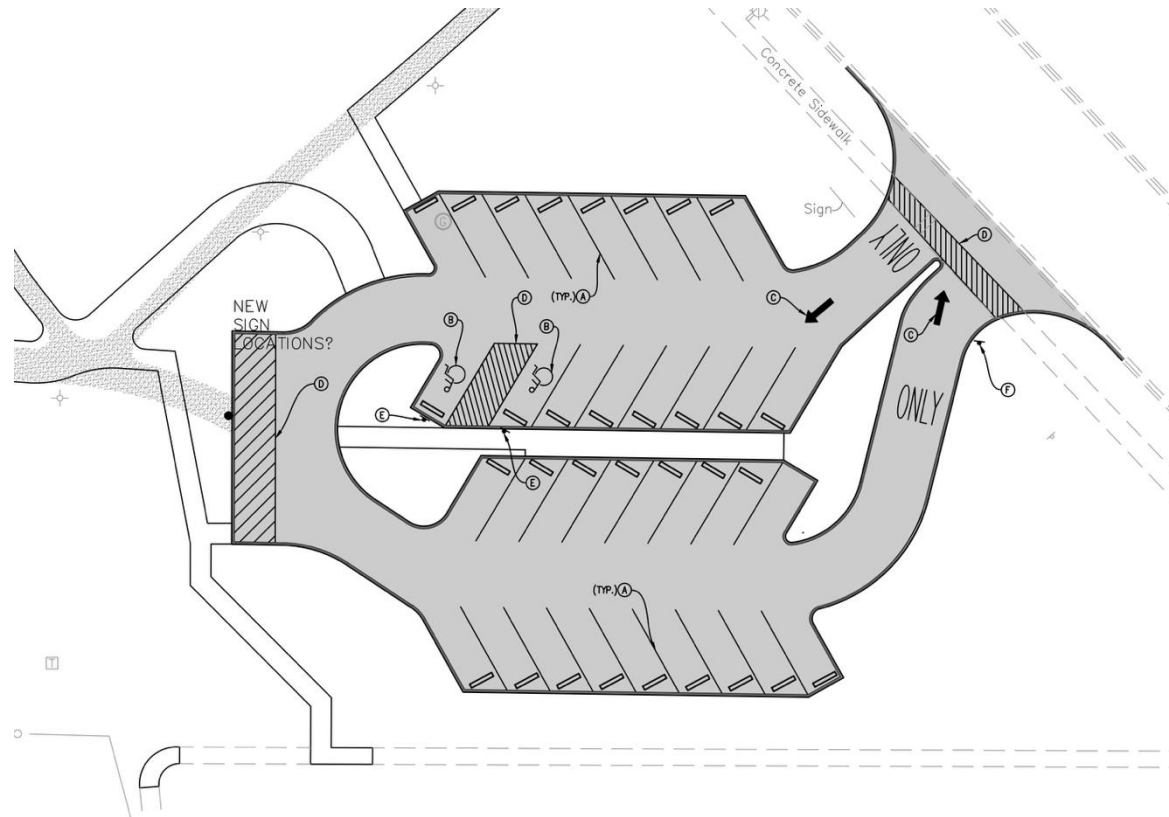
- Breezewald Park improvements (\$1.1 M)\*
  - New parking lot
  - Beach retaining wall
  - New gazebo



# FY 2026 Strategic Objectives

## Goal #3 – Infrastructure

- Breezewald Parking Lot design:





# FY 2026 Strategic Objectives

## Goal #3 – Infrastructure

- Paulus Park OSALD project (\$3.3 M total, \$786 K in FY 26)
  - Splash pad replacement
  - Stage band shell
  - New beach/guard house
  - Continued lake shoreline stabilization
  - Accessibility improvements
- Paulus Park Gazebo (\$100 K)
- Heatherleigh playground replacement (\$120 K)



# FY 2026 Strategic Objectives

## Goal #3 – Infrastructure

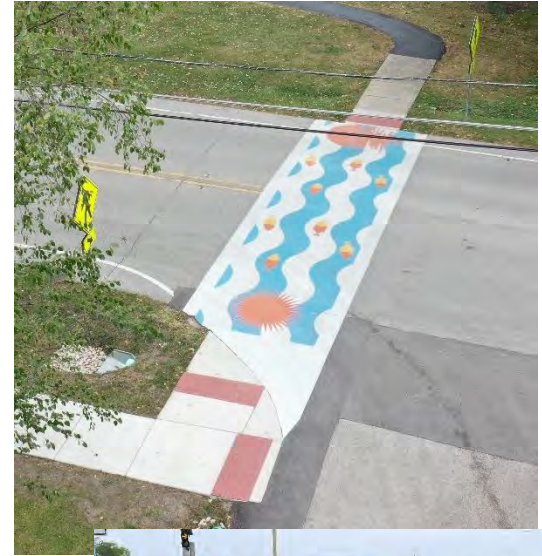
- Village Facilities:
  - Police Station floors/doors (\$150K)
  - Community Services – (\$585K)
    - Cold storage building
    - Fleet floor repair
    - Interior/exterior facelift
    - HVAC controls
  - New Fire Station #1 design/site work (\$500K)



# FY 2026 Strategic Objectives

## Goal #3 – Infrastructure

- Village-wide Beautification Program (\$100K)
- Tree Enhancements Program (\$25K)
- Parkway tree trimming (\$100K)
- Park tree trimming (\$85K)
- Decorative crosswalks (\$25K)
- SMC/Lake watershed study (\$250K)





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# FY 2026 Strategic Objectives

## Goal #3 – Infrastructure

- Old Rand Road Streetscape Project (\$5M+)





# FY 2026 Strategic Objectives

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### Goal #3 – Infrastructure

- South Old Rand Road utility relocation (\$2.0 M – TIF #2)





# FY 2026 Strategic Objectives

## Goal #3 – Infrastructure (water & sewer)

- Water Projects:

- Water mains (\$3.5 M)
- Lead services (\$400K)
- Well column pipe (\$65K)





# FY 2026 Strategic Objectives

## Goal #3 – Infrastructure (water & sewer)

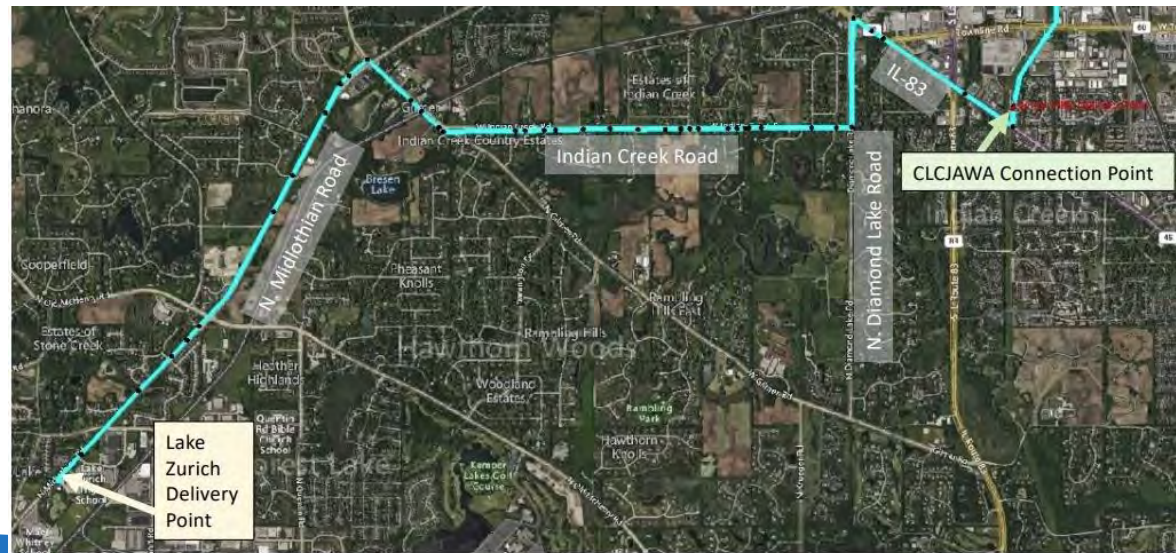
- Sanitary Sewer Projects:
  - Sewer lining (\$3 M)
    - Buffalo Creek – Buffalo Creek Dr./Riley Ln./Quentin Rd.
    - Spot lining/repair – Old Rand Road
  - Mionske Lift Station/Block B (\$1 M)



# FY 2026 Strategic Objectives

## Goal #3 – Infrastructure (water & sewer)

- Lake Michigan Water - \$8 M for design, easements





# FY 2026 Strategic Objectives

## Goal #4 – Service Sustainability

- Equipment replacements:
  - PD: 2 Squad Utility - \$64K each
  - FD: Command vehicle (\$115K)
  - PW: 2 dump trucks (\$150K, \$275K)
  - PW: Bucket truck (\$250K)
  - PW: Pickup truck (\$65K)



# FY 2026 Strategic Objectives

## Goal #4 – Service Sustainability

- Maintain current service levels
- Recruitment / retention / retirement / succession



# FY 2026 Strategic Objectives

## Goal #4 – Service Sustainability

- Generational shift underway / succession planning
- Authorized 156 Full-time positions (-11 change)
  - 2 Communication Supervisors
  - 12 Telecommunicators
  - Management Services Director
  - + 1 Fire Inspector      + 1 Records Clerk
  - + 1 Police Officer      + 1 Fleet Manager
- GIS development – ongoing
- Fire Station #1 replacement study







# FY 2026 Strategic Objectives

## Goal #5 – Civic Engagement

- Special Events Fund - \$598 K budget includes:

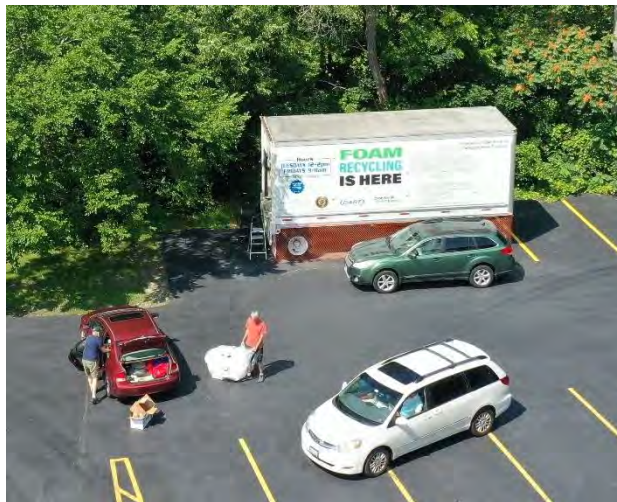
- Fourth of July
- Rock the Block
- Farmers Market
- Miracle on Main
- Merry & Bright
- Arbor Day
- Fishing Derby
- Kids' Egg Hunt
- **Live at the Lake Summer Events (new)**
- External/Partner Events\*





# FY 2026 Strategic Objectives

## Goal #5 – Civic Engagement



- Sustain recycling programs
- Refresh Village website
- Explore new avenues for community outreach & engagement
- Finish update to Master Parks Plan



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# Items for Additional Consideration

## Big Village Topics Being Tackled:

- Main Street / Old Rand Road Streetscape
- Block A/B redevelopments
- New Fire Station #1
- SMC/Village Lake Watershed Management
- Service sustainability – evolving community expectations, staff recruitment/retention
- Generational staff turnover underway
- Lake Michigan – still on target for end of 2028



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# Items for Additional Consideration

## Big Village Topics Being Tackled:

- NHRST 0.5% increase (1/1/25) =  
\$3.1 M in FY 2025, \$3.2 M in FY 2026
- Scheduled rate increases for future debt service
  - X FY 2024 = +\$3.00/1000g (+\$3.00 cumulative)
  - X FY 2025 = +\$1.50/1000g (+\$4.50 cumulative)
  - FY 2026 = +\$1.50/1000g (+\$6.00 cumulative)
  - FY 2027 = +\$2.00/1000g (+\$8.00 cumulative)
  - FY 2028 = +\$2.00/1000g (+\$10.00 cumulative)
- **Generates approx. \$20 M by 2028 to pay as we go, reduce total amount financed**

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# Items for Additional Consideration

## State of Illinois Impacts:

- **Need to constantly monitor for “solutions” that push**
- **State problems onto local governments**
- **Favorite legislative targets:**
  - **PENSIONS**
  - **LGDF**
  - **New environmental regulations**
  - **Preemptive decisions**





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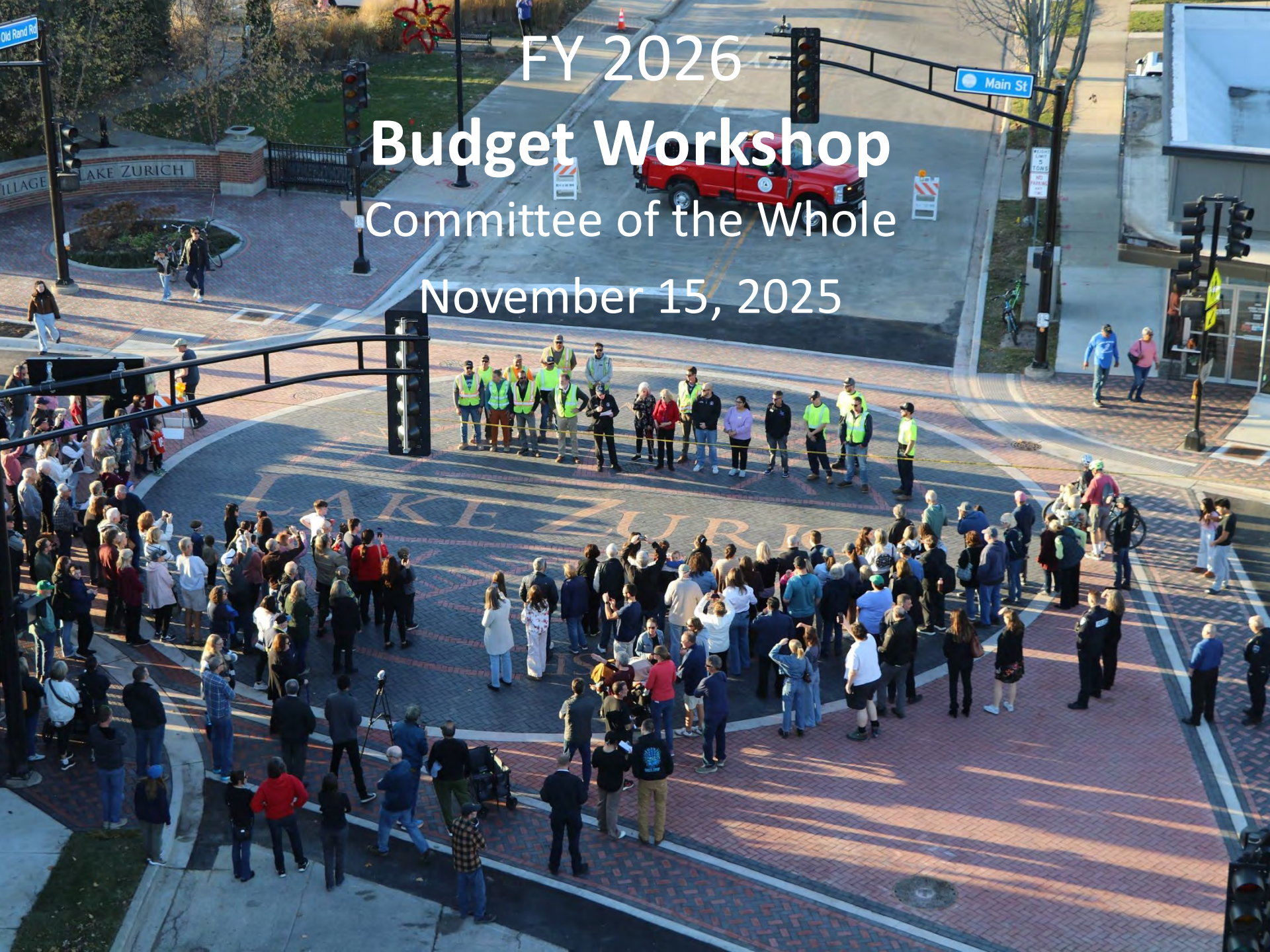
# Items for Additional Consideration

## FY 2026 and beyond:

- Ongoing supply chain disruptions?
- Vehicle replacements?
- Labor market?
- National & state political volatility
- *Future will require active, ongoing management from Village Leadership Team*







FY 2026

# Budget Workshop

Committee of the Whole

November 15, 2025





FY 2026

# Budget Details

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Finance Director Rita Kruse



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# Budget Summary – All Funds

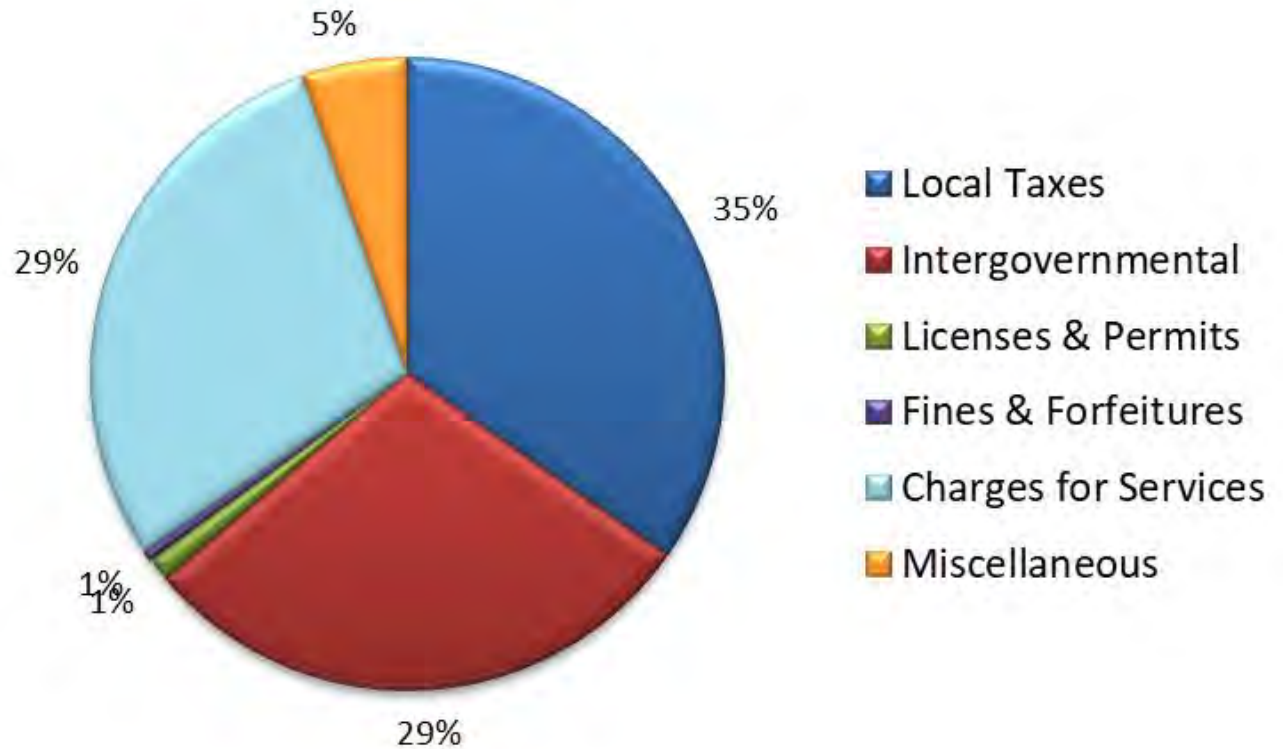
## Projected Fund Balance

Fund Type	Projected Beginning Fund Balance	Revenues & Other Sources	Expenditures & Other Uses	Excess (Deficiency)	Projected Ending Fund Balance
General	\$ 15,383,426	\$ 38,826,106	\$ 38,825,735	\$ 371	\$ 15,383,797
Special Revenue	8,396,611	6,567,051	7,373,245	(806,194)	7,590,417
Debt Service	856,127	4,237,270	3,461,734	775,536	1,631,663
Capital Projects	15,703,363	4,495,925	9,430,000	(4,934,075)	10,769,288
Enterprise	58,473,259	15,279,701	23,612,869	(8,333,168)	50,140,091
Internal Service	16,268,484	7,667,202	7,492,886	174,316	16,442,800
<b>Total – All Funds</b>	<b>\$115,081,270</b>	<b>\$ 77,073,255</b>	<b>\$ 90,196,469</b>	<b>\$(13,123,214)</b>	<b>\$101,958,056</b>



# Budget Summary – All Funds

## Revenues



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# Budget Summary – All Funds

## Revenues & Other Sources

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	2024 Actual	2025 Budget	2025 Projected	2026 Budget	% Change (Bud to Bud)
Local Taxes	\$18,206,064	\$21,626,930	\$23,048,218	\$ 25,128,044	16.2%
Intergovernmental	22,496,780	22,009,910	22,718,644	21,072,836	-4.3%
Licenses & Permits	837,822	766,000	996,340	885,100	15.5%
Fines & Forfeitures	416,568	377,500	402,500	390,000	3.3%
Charges for Services	19,297,433	19,728,465	20,082,043	21,056,509	6.7%
Investment Income	2,985,605	2,298,460	2,868,000	2,773,000	20.6%
Miscellaneous	1,000,569	742,766	1,260,526	1,113,842	50.0%
Total Revenues	65,240,841	67,550,031	71,376,271	72,419,331	7.2%
Other Sources	6,481,477	6,808,817	6,750,271	4,653,924	-31.6%
Total – All Funds	\$71,722,318	\$74,358,848	\$78,126,542	\$ 77,073,255	3.7%



# Budget Summary – All Funds

## Property Taxes

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Purpose	2025 Extension	Proposed 2026 Levy	\$ Increase / (Decrease)	% Change
General Fund				
Ambulance Services	\$ 994	\$ 1,000	\$ 6	0.6%
Corporate Purpose	-	-	-	N/A
Fire Protection	2,006,702	2,050,026	43,324	2.2%
Police Protection	2,006,702	2,050,026	43,324	2.2%
IMRF	40,713	45,000	4,287	10.5%
Special Recreation	400,004	400,000	(4)	0.0%
Total General Fund	4,455,114	4,546,052	90,938	2.0%
Pension Funds				
Police Pension	2,509,798	2,767,200	257,402	10.3%
Fire Pension	3,008,414	3,148,715	140,301	4.7%
Total Pension Funds	5,518,213	5,915,915	397,702	7.2%
Debt Service	1,389,414	1,416,270	26,856	1.9%
Total Levy Request	\$11,362,742	\$ 11,878,237	\$ 515,495	4.5%

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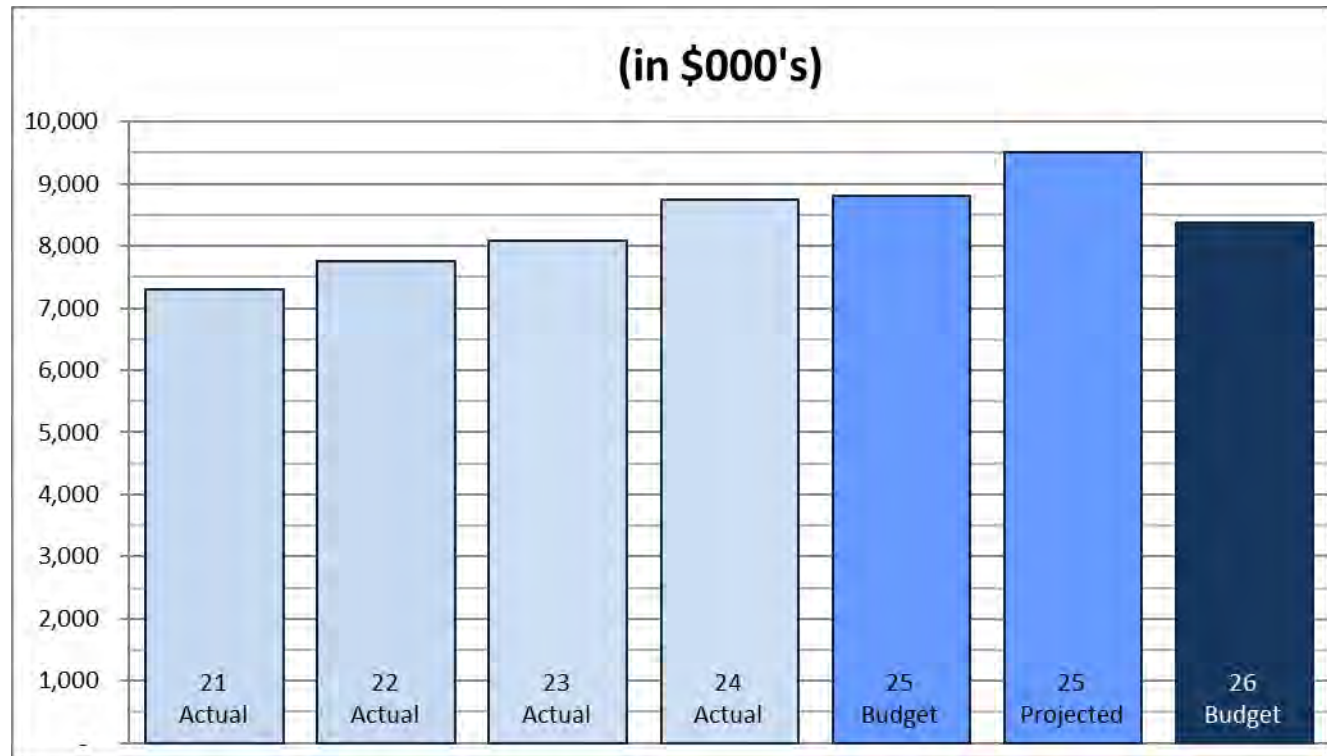
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# Budget Summary

## State Shared Sales Tax



- Current Year: Budget \$8.8M & Projected \$9.5M
- **Budget for FY 2026**
  - Estimate \$8.3M
  - Decrease of 4.6% from FY 2025 Budget due to Grocery Tax

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# Budget Summary

## Grocery Tax

- Effective January 1, 2026
- Shifts revenue from state shared sales tax
- **Budget for FY 2026**
  - Estimate \$1.3M





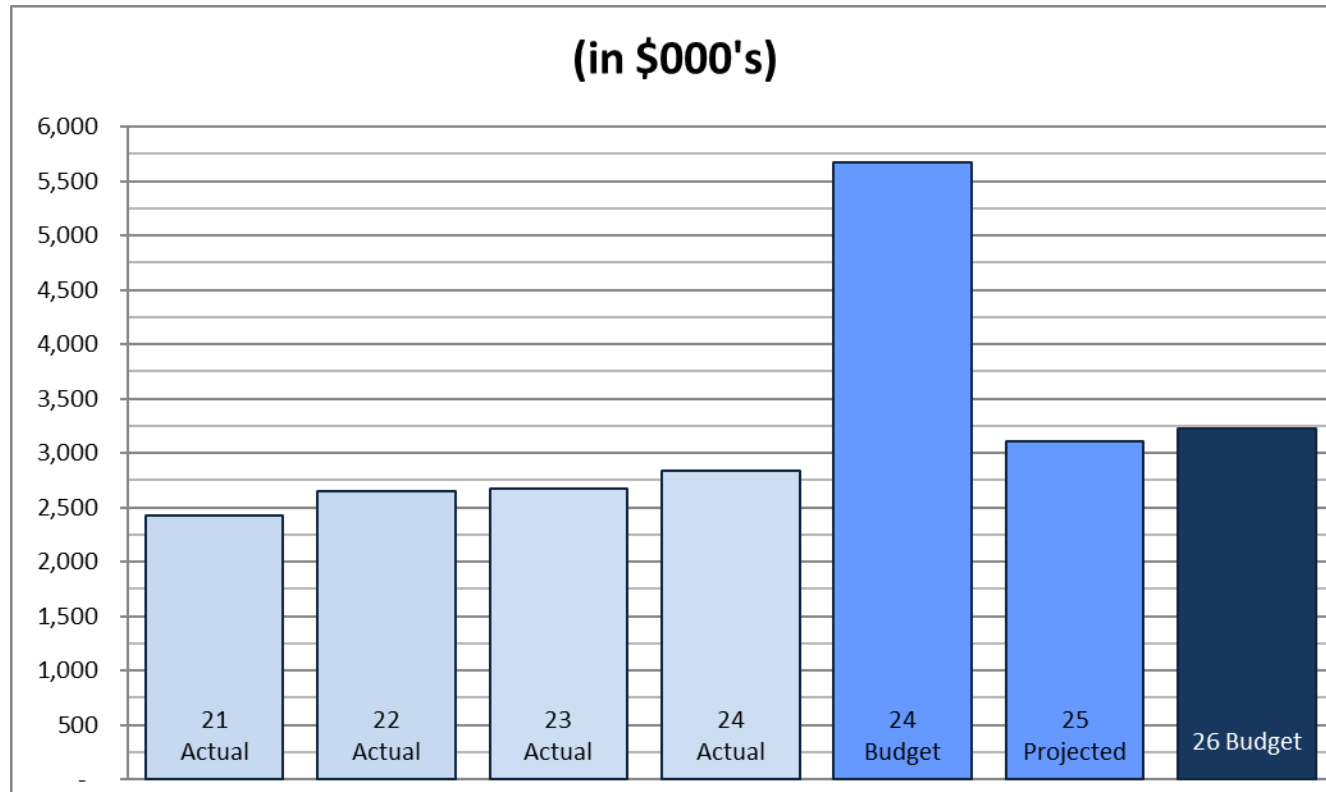
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# Budget Summary

## Non-Home Rule Sales Tax



- .5% to Non-HR Sales tax fund and .5% to Water Fund
- Projected \$3.1M (per fund)
- **Budget for FY 2026**
  - Estimate: \$3.2M (per fund)



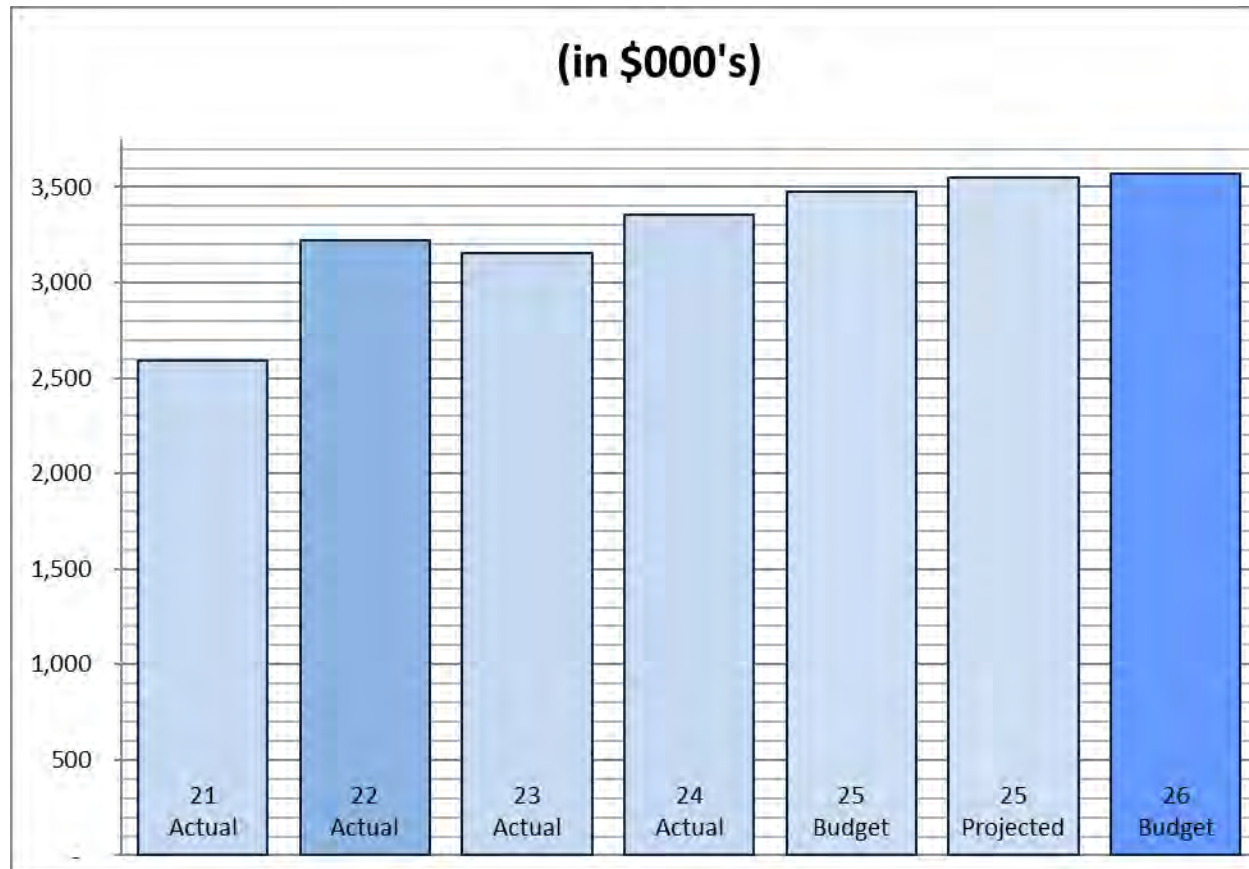
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# Budget Summary

## Income Tax



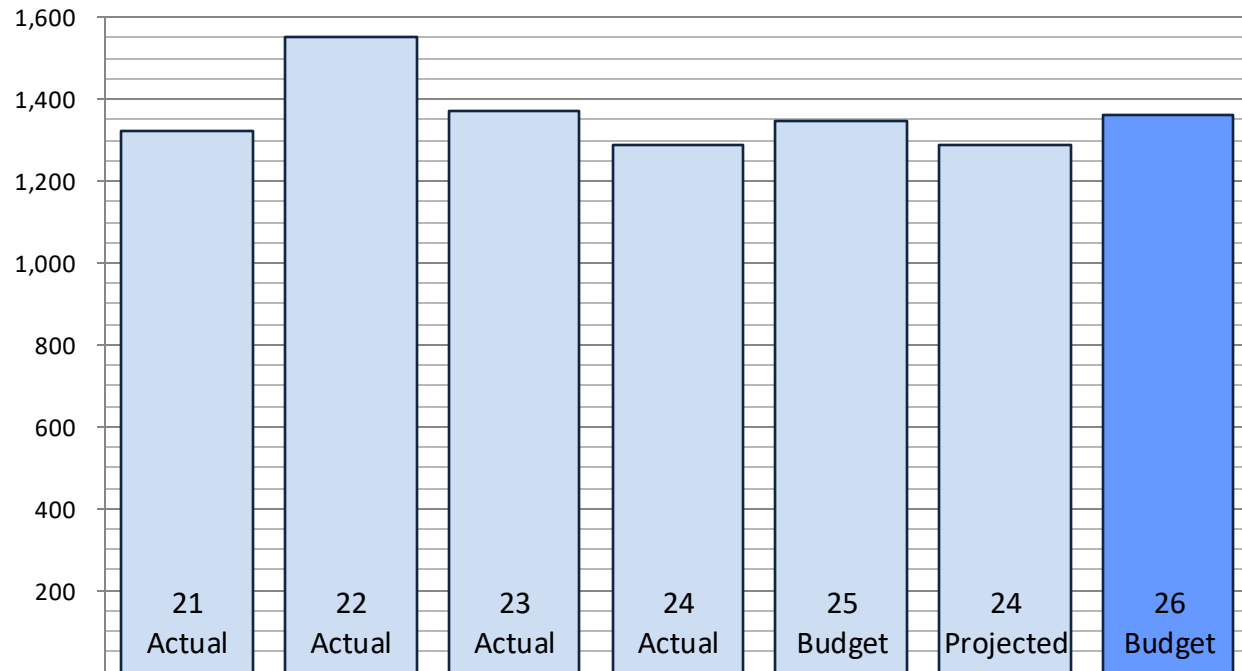
- Current Year: Budget \$3.47M & Projected \$3.55M
- **Budget for FY 2026**
  - Estimate \$3.56M
  - Increase of .4%% from FY 2025 Projected



# Budget Summary

## Utility Tax

(in \$000's)



- Current Year: Budget \$1.34M vs Projected \$1.29M
- **Budget for FY 2026: Estimate \$1.36M**



# Budget Summary – All Funds

## Expenditures by Object Class

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	2024 Actual	2025 Budget	2025 Projected	2026 Budget	\$ Change (Bud to Bud)	% Change (Bud to Bud)
Personnel						
Wages, Taxes, Other	\$20,988,790	\$23,021,648	\$21,779,676	\$22,337,066	\$ (684,582)	-3.0%
Insurance	2,948,629	3,029,130	3,029,130	3,041,226	12,096	0.4%
Pension Costs	5,050,293	5,314,216	5,293,479	5,968,385	654,169	12.3%
Sub-Total Personnel	\$28,987,712	\$31,364,994	\$30,102,285	\$31,346,677	\$ (18,317)	-0.1%
Contractual Services	8,285,587	19,982,248	13,747,178	19,575,234	(407,014)	-2.0%
Commodities	2,787,224	2,881,892	2,862,707	3,142,536	260,644	9.0%
Other Operational	1,463,950	1,313,608	1,481,623	1,194,990	(118,618)	-9.0%
Total Operational	\$41,524,473	\$55,542,742	\$48,193,793	\$55,259,437	\$ (283,305)	-0.5%
Capital outlay	9,143,371	23,602,895	24,258,413	24,770,038	1,167,143	4.9%
Debt Service	3,500,029	3,503,927	3,502,097	3,524,894	20,967	0.6%
Internal Service	2,368,135	3,045,447	3,091,977	3,373,676	328,229	10.8%
Other Uses	5,179,240	5,462,817	5,402,787	3,268,424	(2,194,393)	-40.2%
Total – All Funds	\$61,715,248	\$91,157,828	\$84,449,067	\$90,196,469	\$ (961,359)	-1.1%



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# Budget Summary – All Funds

## Other Uses: Transfers

SOURCE	DESTINATION	2023 ACTUAL	2024 BUDGET	2024 PROJECTED	2025 BUDGET
<b>OPERATING TRANSFERS</b>					
General Fund	Capital Project Fund	\$3,056,000	\$ 310,000	\$ 990,000	\$ 655,000
General Fund	Special Events Fund	216,490	218,117	216,617	256,617
General Fund	TIF #1	-	-	2,000,000	-
General Fund	Dispatch Services Fund	675,000	675,000	769,470	543,321
General Fund	Medical Insurance Fund	-	-	-	-
General Fund	Equipment Replacement	250,000	50,000	50,000	50,000
Hotel Tax Fund	Special Events Fund	126,750	157,200	158,700	118,700
NHR Sales Tax Fund	Water and Sewer Fund	-	2,834,500	-	-
TIF #1 SR Fund	TIF #1 Debt Serv. Fund	855,000	1,218,000	1,218,000	1,385,500
<b>EQUITY TRANSFERS TO CLOSE FUNDS</b>					
Dispatch Services Fund	Equipment Replacement	-	-	-	259,286
<b>TOTAL TRANSFERS - ALL FUNDS</b>		<b>\$5,179,240</b>	<b>\$5,462,817</b>	<b>\$5,402,787</b>	<b>\$3,268,424</b>

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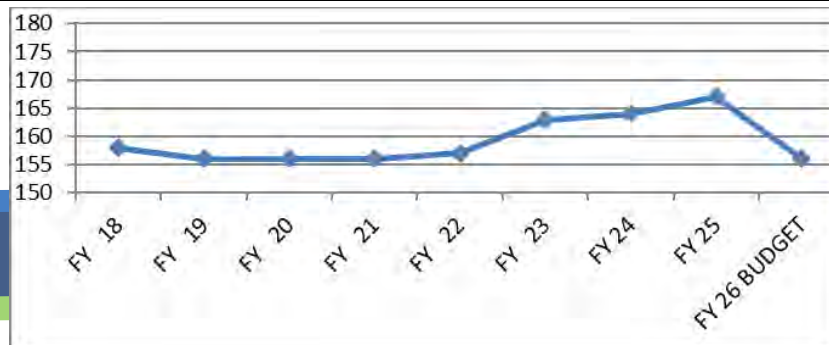
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# Budget Summary – All Funds

## Full Time Authorized Positions

	FY 18	FY 19	FY 20	FY 21	FY 22	FY 23	FY 24	FY 25	FY 26 BUDGET	Increase (Decrease)
Administration	4	4	4	4	5	5	5	5	4	-1
Finance	6	6	6	6	6	6	6	7	7	0
Technology	1	1	1	1	0	1	1	2	2	0
Police	52	52	52	52	52	52	52	52	40	-12
Fire	58	55	55	55	55	57	58	58	59	1
Community Development	5	5	5	5	5	5	5	5	5	0
Public Works	29	30	30	30	31	33	33	34	35	1
Park & Recreation	3	3	3	3	3	4	4	4	4	0
<b>Total Full-Time</b>	<b>158</b>	<b>156</b>	<b>156</b>	<b>156</b>	<b>157</b>	<b>163</b>	<b>164</b>	<b>167</b>	<b>156</b>	<b>-11</b>





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# Debt Service

	Principal Balance January 1, 2026	Additions*	Reductions	Principal Balance December 31, 2026
G.O Bonds	\$ -	\$ 1,385,500	\$ (1,385,500)	\$ -
G.O. TIF Revenue Bonds	14,010,000	-	(1,565,000)	12,445,000
Water & Sewer G.O. Revenue Bonds	110,000	-	(110,000)	-
Water & Sewer IEPA Loans	440,073	-	(220,576)	219,497
Water & Sewer Capital Lease - Meters	2,095,732	-	(194,304)	1,901,428
<b>Total Principal</b>	<b>\$ 16,655,805</b>	<b>\$ 1,385,500</b>	<b>\$ (3,475,380)</b>	<b>\$ 14,565,925</b>

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# ANNUAL BUDGET

## Financial Overview

# General Fund



# Budget Summary – General Fund

## The Big Picture

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### Financial Overview

	2024 Actual	2025 Budget	2025 Projected	2026 Budget	% Change '25 Bud to '26 Bud
Revenues	37,256,216	36,738,904	38,679,808	38,826,106	5.7%
Expenditures	32,150,662	35,445,942	34,610,018	37,323,097	5.3%
Excess	5,105,554	1,292,962	4,069,790	1,503,009	
Other Sources	-	-	1,484	-	
Other Uses	4,234,240	1,289,317	4,063,787	1,502,638	
Excess	871,314	3,645	7,487	371	
Fund Balance					
Beginning of Year	14,504,625	13,956,163	15,375,939	15,383,426	
End of Year	15,375,939	13,959,808	15,383,426	15,383,797	10.2%





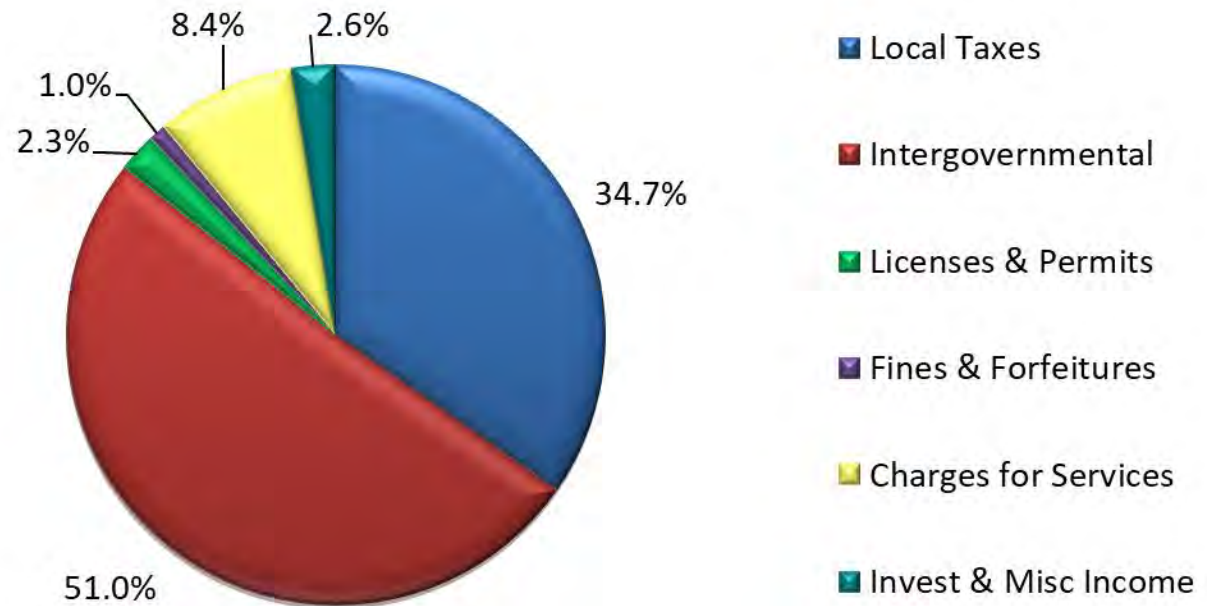
# Budget Summary – General Fund

## Revenues

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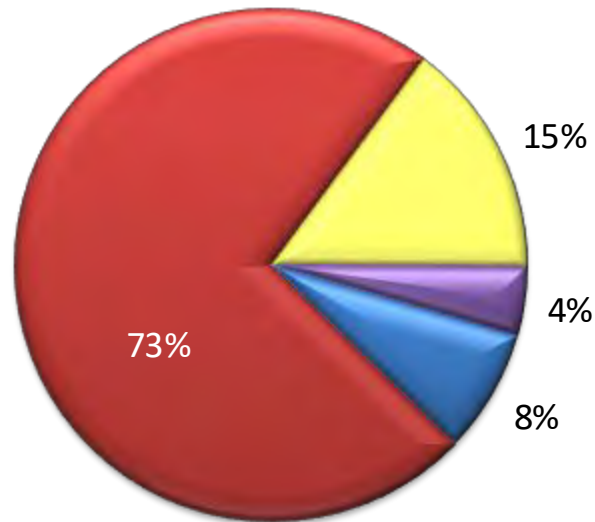
# Budget Summary – General Fund

## Expenditures

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General Government

Public Safety

Highway & Streets

Parks & Recreation

# Budget Summary – General Fund

## Expenditures by Function

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	2024 Actual	2025 Budget	2025 Projected	2026 Budget	\$ Change (Bud to Bud)	% Change '25 Bud to '26 Bud
General Government						
Administration	1,032,530	1,035,387	1,077,904	1,059,214	23,827	2.3%
Economic Develop.	469,221	503,053	499,455	385,008	(118,045)	-23.5%
Finance	574,120	730,995	624,493	679,106	(51,889)	-7.1%
Technology	609,787	685,131	452,454	803,665	118,534	17.3%
Total General Gov.	2,685,658	2,954,566	2,654,306	2,926,993	(27,573)	-0.9%
Public Safety						
Police	9,697,337	10,074,941	9,982,763	10,611,746	536,805	5.3%
Fire	12,873,170	14,448,082	14,233,083	15,422,412	974,330	6.7%
Community Develop.	1,227,027	1,192,855	1,075,523	1,170,305	(22,550)	-1.9%
Total Public Safety	23,797,534	25,715,878	25,291,369	27,204,463	1,488,585	5.8%
Highway & Streets	4,329,881	5,293,745	4,970,283	5,572,361	278,616	5.3%
Parks & Recreation	1,337,589	1,481,753	1,694,060	1,619,280	137,527	9.3%
Total Expenditures	\$ 32,150,662	\$ 35,445,942	\$ 34,610,018	\$ 37,323,097	\$ 1,877,155	5.3%



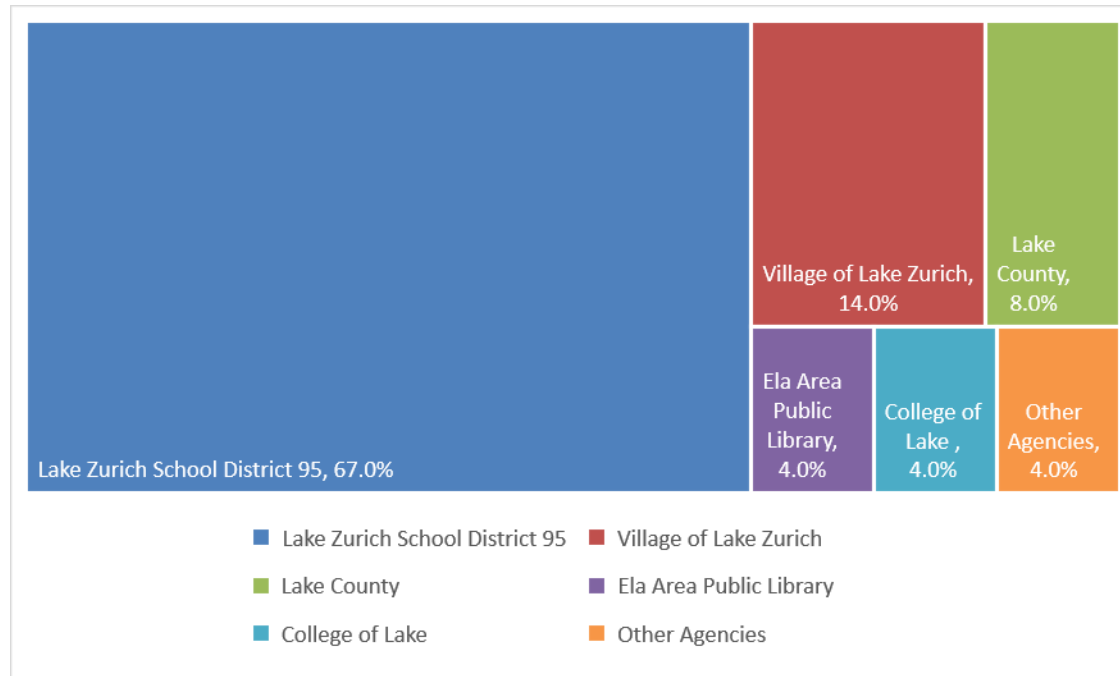
# Budget Summary – General Fund

## Property Tax Allocation

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# Budget Summary – General Fund

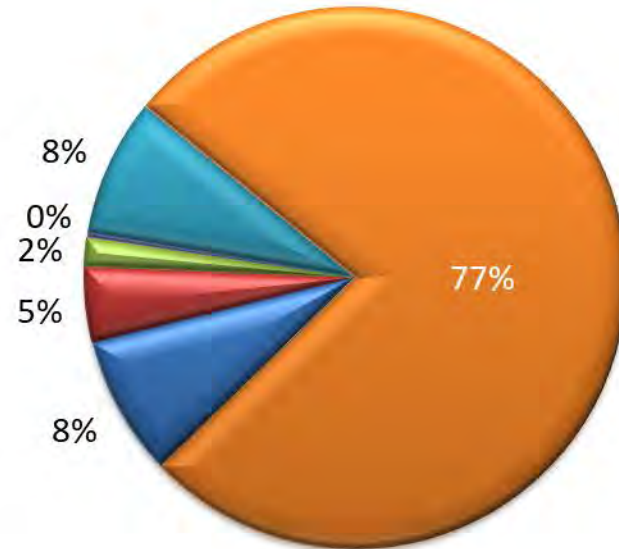
## Expenditures by Object Class

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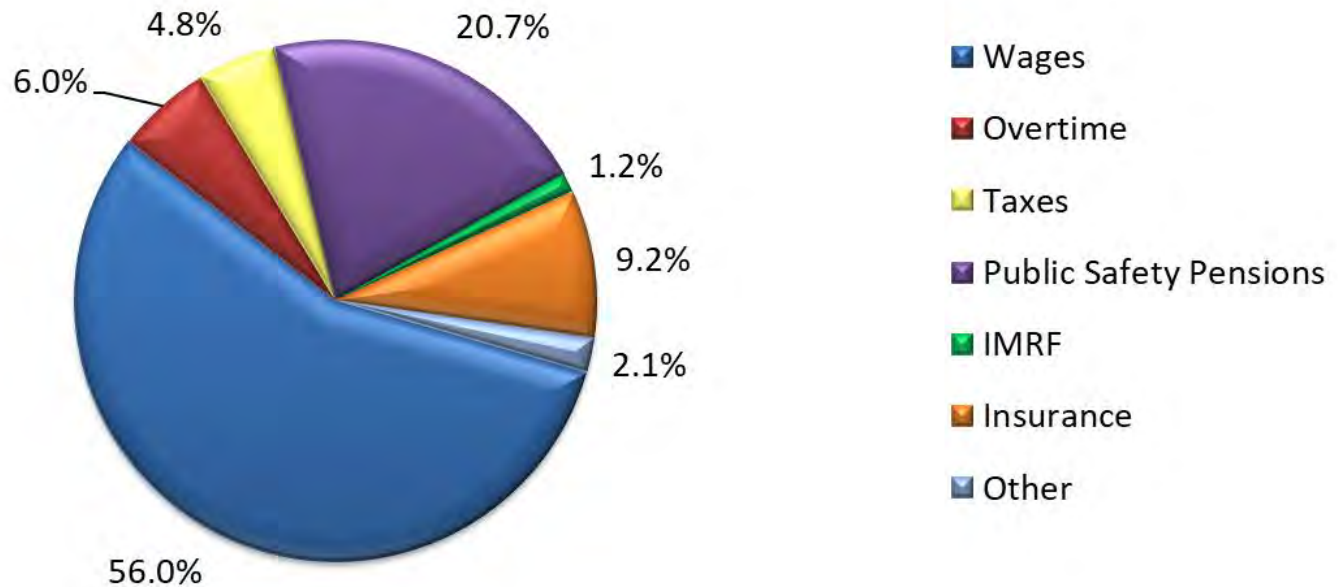
- Contractual Services
- Commodities
- Other Operational
- Capital Outlay
- Internal Service Funds
- Personnel Services



# Budget Summary – General Fund

## Expenditures by Object Class

### Personnel Costs



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# Budget Summary – General Fund

## Expenditures by Object Class

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	2024 Actual	2025 Budget	2025 Projected	2026 Budget	\$ Change (Bud to Bud)	% Change '25 Bud to '26 Bud
Personnel Services	24,833,773	27,058,559	26,081,040	28,570,416	\$ 1,511,857	5.6%
Contractual Services	2,973,771	3,113,515	3,019,306	3,094,958	(18,557)	-0.6%
Commodities	1,469,057	1,517,422	1,511,403	1,688,051	170,629	11.2%
Other Operational	641,510	581,305	747,015	444,015	(137,290)	-23.6%
Total Ops & Maint.	29,918,111	32,270,801	31,358,764	33,797,440	1,526,639	4.7%
Capital Outlay	132,592	117,630	148,498	108,657	(8,973)	-7.6%
Capital Leases	153,242	349,782	348,497	347,403	(2,379)	-0.7%
Internal Service Funds	1,946,717	2,707,729	2,754,259	3,069,597	361,868	13.4%
Total Expenditures	\$ 32,150,662	\$ 35,445,942	\$ 34,610,018	\$ 37,323,097	\$ 1,879,534	5.3%

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# Special Revenue Funds





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# Budget Summary

## Motor Fuel Tax Fund

	2024 Actual	2025 Budget	2025 Projection	2026 Budget	% Change 25 Bud to 26 Bud
<b>Revenues</b>	<b>137,660</b>	<b>134,200</b>	<b>136,600</b>	<b>136,600</b>	1.8%
<b>Expenditures</b>	17,738	20,700	17,639	22,521	8.8%
<b>Other Uses - Transfers</b>	90,000	121,000	121,000	121,000	0.0%
Excess (Deficiency)	29,922	(7,500)	(2,039)	(6,921)	
Fund Balance					
Beginning of Year	413,958	414,081	443,880	441,841	
<b>End of Year</b>	<b>443,880</b>	<b>406,581</b>	<b>441,841</b>	<b>434,920</b>	7.0%

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# Budget Summary

## Hotel Tax Fund

	2023 Actual	2024 Budget	2024 Projected	2025 Budget	% Change 24 Bud to 25 Bud
<b>Revenues</b>	<b>129,567</b>	<b>130,169</b>	<b>134,919</b>	<b>134,200</b>	3.1%
<b>Expenditures</b>	17,096	20,578	17,629	20,700	0.6%
<b>Other Uses - Transfers</b>	97,200	90,000	90,000	121,000	34.4%
Excess (Deficiency)	15,271	19,591	27,290	(7,500)	
Fund Balance					
Beginning of Year	398,687	414,081	413,958	441,248	
<b>End of Year</b>	<b>413,958</b>	<b>433,672</b>	<b>441,248</b>	<b>433,748</b>	0.0%

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# Budget Summary

## Special Events Fund

	2024 Actual	2025 Budget	2025 Projection	2026 Budget	% Change 25 Bud to 26 Bud
<b>Revenues</b>	<b>125,704</b>	<b>158,650</b>	<b>210,045</b>	<b>193,650</b>	<b>22.1%</b>
<b>Other Sources - Transfers</b>	<b>343,240</b>	<b>375,317</b>	<b>375,317</b>	<b>375,317</b>	<b>0.0%</b>
<b>Expenditures</b>					
Personnel Services	299,622	348,867	306,933	370,689	6.3%
Contractual Services	113,964	124,150	126,275	158,300	27.5%
Commodities	49,342	37,270	61,526	46,295	24.2%
Other Operational Exp.	17,505	17,150	21,379	23,025	34.3%
<b>Total Expenditures</b>	<b>480,433</b>	<b>527,437</b>	<b>516,113</b>	<b>598,309</b>	<b>13.4%</b>
<b>Other Uses - Transfers</b>	-	-	-	-	
Excess (Deficiency)	(11,489)	6,530	69,249	(29,342)	
<b>Fund Balance</b>					
Beginning of Year	282,132	270,643	270,643	339,892	
<b>End of Year</b>	<b>270,643</b>	<b>277,173</b>	<b>339,892</b>	<b>310,550</b>	<b>12.0%</b>

# Budget Summary

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EVENT PERFORMANCE BEFORE TRANSFERS					
	2024 Actual	2025 Budget	2025 Projection	2026 Budget	% Change 25 Bud to 26 Bud
<b>General Fund</b>					
Rock the Block	13,454	(6,835)	(304)	(28,776)	321.0%
Farmers Market	3,361	(372)	2,961	438	-217.7%
Miracle on Main	(22,437)	(20,474)	(37,921)	(18,924)	-7.6%
Misc. Small Events	(23,673)	(16,159)	(11,617)	(17,587)	8.8%
Live at the Lake	(1,032)	(8,613)	(750)	(7,363)	-14.5%
<b>Hotel Tax Fund</b>					
Fourth of July	(75,665)	(83,399)	(88,555)	(87,864)	5.4%
<b>External Events</b>	(650)	17,824	69,554	27,404	53.7%
<b>Administration</b>	(190,954)	(244,774)	(245,249)	(250,759)	2.4%
<b>Total Profit (Loss)</b>	(297,596)	(362,802)	(311,881)	(383,431)	5.7%



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# Budget Summary

## Dispatch Services Fund

	2024 Actual	2025 Budget	2025 Projection	2026 Budget	% Change 25 Bud to 26 Bud
<b>Revenues</b>	<b>1,046,679</b>	<b>1,063,300</b>	<b>943,625</b>	<b>404,858</b>	<b>-61.9%</b>
<b>Other Sources - Transfers</b>	<b>675,000</b>	<b>675,000</b>	<b>769,470</b>	<b>543,321</b>	<b>-19.5%</b>
<b>Expenditures</b>					
Personnel Services	1,583,225	1,715,278	1,572,372	-	-100.0%
Contractual Services	8,634	34,050	99,190	753,179	2112.0%
Commodities	6,694	9,900	6,000	-	-100.0%
Other Operational Exp.	-	750	-	-	-100.0%
Capital Outlay	-	-	34,450	190,000	N/A
<b>Total Expenditures</b>	<b>1,598,553</b>	<b>1,759,978</b>	<b>1,712,012</b>	<b>943,179</b>	<b>-46.4%</b>
Other Uses - Transfers				259,286	
Excess (Deficiency)	123,126	(21,678)	1,083	(254,286)	
<b>Fund Balance</b>					
Beginning of Year	130,077	77,389	253,203	254,286	
<b>End of Year</b>	<b>253,203</b>	<b>55,711</b>	<b>254,286</b>	<b>-</b>	<b>-100.0%</b>

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# **Tax Increment Financing (TIF) Funds**



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# Budget Summary

## TIF #1 Funds - Combined

	2024 Actual	2025 Budget	2025 Projection	2026 Budget	% Change 25 Bud to 26 Bud
Revenues	1,861,086	1,847,800	1,910,993	2,022,713	9.5%
Other Sources	2,154,000	2,564,000	4,564,000	2,771,000	8.1%
Total Inflows	4,015,086	4,411,800	6,474,993	4,793,713	8.7%
Expenditures	3,114,972	3,191,028	5,180,942	3,858,712	20.9%
Other Uses	855,000	1,218,000	3,346,000	1,385,500	13.8%
Total Outflows	3,969,972	4,409,028	8,526,942	5,244,212	18.9%
Net Change in Fund Balance	45,114	2,772	(2,051,949)	(450,499)	
Fund Balance					
Beginning of Year	(871,248)	(869,505)	(826,134)	(2,878,083)	
End of Year	(826,134)	(866,733)	(2,878,083)	(3,328,582)	-284.0%
CASH BALANCE YEAR END	\$1,431,845		\$ (229,258)	\$ (74,009)	

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# Budget Summary

## TIF #2 - Downtown

	2024 Actual	2025 Budget	2025 Projection	2026 Budget	% Change 25 Bud to 26 Bud
<b>Revenues</b>	<b>648,894</b>	<b>556,600</b>	<b>620,530</b>	<b>638,442</b>	<b>15%</b>
<b>Expenditures</b>					
Contractual Services	21,480	34,800	11,400	21,500	-38%
Other Operational Exp.	199,626	71,500	59,598	79,000	10%
Capital Outlay	36,422	1,500,000	50,000	2,000,000	33%
<b>Total Expenditures</b>	<b>257,528</b>	<b>1,606,300</b>	<b>120,998</b>	<b>2,100,500</b>	<b>31%</b>
Excess (Deficiency)	391,366	(1,049,700)	499,532	(1,462,058)	
Fund Balance					
Beginning of Year	(166,435)	(1,291,350)	224,931	724,463	
<b>End of Year</b>	<b>224,931</b>	<b>(2,341,050)</b>	<b>724,463</b>	<b>(737,595)</b>	<b>68%</b>



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# Budget Summary

## TIF #3 – Rand Road

	2024 Actual	2025 Budget	2025 Projection	2026 Budget	% Change 25 Bud to 26 Bud
<b>Revenues</b>	<b>136,199</b>	<b>151,000</b>	<b>210,580</b>	<b>222,555</b>	47%
<b>Expenditures</b>					
Contractual Services	1,250	2,300	1,400	1,500	-35%
Other Operational Exp.	-	17,000	-	15,000	N/A
<b>Total Expenditures</b>	<b>1,250</b>	<b>19,300</b>	<b>1,400</b>	<b>16,500</b>	<b>-15%</b>
Excess (Deficiency)	134,949	131,700	209,180	206,055	56%
Fund Balance					
Beginning of Year	214,879	214,562	349,828	559,008	
<b>End of Year</b>	<b>349,828</b>	<b>346,262</b>	<b>559,008</b>	<b>765,063</b>	<b>121%</b>

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# Budget Summary

## TIF #4 – Industrial District

	2024 Actual	2025 Budget	2025 Projection	2026 Budget	% Change 25 Bud to 26 Bud
<b>Revenues</b>	<b>321,759</b>	<b>316,160</b>	<b>925,380</b>	<b>980,440</b>	210%
<b>Expenditures</b>					
Contractual Services	767	2,300	1,400	1,500	-35%
<b>Total Expenditures</b>	<b>767</b>	<b>2,300</b>	<b>1,400</b>	<b>1,500</b>	-35%
<b>Other Uses - Transfers</b>	-	-	-	-	
Excess (Deficiency)	320,992	313,860	923,980	978,940	
Fund Balance					
Beginning of Year	-	-	320,992	1,244,972	
<b>End of Year</b>	<b>320,992</b>	<b>313,860</b>	<b>1,244,972</b>	<b>2,223,912</b>	N/A



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# Debt Service Fund

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# Budget Summary

## Village Debt Service

	2024 Actual	2025 Budget	2025 Projection	2026 Budget	% Change 25 Bud to 26 Bud
<b>Revenues</b>	<b>1,363,164</b>	<b>1,426,500</b>	<b>1,426,028</b>	<b>1,451,270</b>	1.7%
<b>Expenditures</b>					
Debt Service	1,330,654	1,375,649	1,375,649	1,416,270	
<b>Total Expenditures</b>	<b>1,330,654</b>	<b>1,375,649</b>	<b>1,375,649</b>	<b>1,416,270</b>	3.0%
Excess (Deficiency)	32,510	50,851	50,379	35,000	
Fund Balance					
Beginning of Year	1,004,264	1,011,254	1,036,774	1,087,153	
<b>End of Year</b>	<b>1,036,774</b>	<b>1,062,105</b>	<b>1,087,153</b>	<b>1,122,153</b>	5.7%





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# Capital Project Funds

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# Budget Summary

## Capital Project Fund

	2024 Actual	2025 Budget	2025 Projection	2026 Budget	% Change 25 Bud to 26 Bud
<b>Revenues</b>	<b>872,079</b>	<b>385,000</b>	<b>410,040</b>	<b>395,000</b>	3%
<b>Other Sources</b>	<b>3,056,000</b>	<b>310,000</b>	<b>990,000</b>	<b>655,000</b>	111%
<b>Expenditures</b>					
Capital Outlay	3,360,143	6,640,000	4,905,101	3,854,000	-42%
<b>Total Expenditures</b>	<b>3,360,143</b>	<b>6,640,000</b>	<b>4,905,101</b>	<b>3,854,000</b>	-42%
Excess (Deficiency)	567,936	(5,945,000)	(3,505,061)	(2,804,000)	
<b>Fund Balance</b>					
Beginning of Year	14,262,042	14,148,812	14,829,978	11,324,917	
<b>End of Year</b>	<b>14,829,978</b>	<b>8,203,812</b>	<b>11,324,917</b>	<b>8,520,917</b>	4%
Reserved for Noise Mitigation	239,530		239,530	239,530	

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# Budget Summary

## Capital Project Fund

### Major Projects proposed for fiscal 2026:

- OSLAD - **\$760K** (final work)
- Breezewald Beach Improvements - **\$500K**
- 505 Telser HVAC Controls - **\$325K**
- Fire Station 1 Design- **\$500K**
- Buffalo Creek Streambank Stabilization - **\$160K**

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# Budget Summary

## Non-Home Rule Sales Tax Fund

	2024 Actual	2025 Budget	2025 Projection	2026 Budget	% Change 25 Bud to 26 Bud
<b>Revenues</b>					
Taxes	2,833,233	5,669,000	3,106,225	3,220,925	-86%
Investment Income	365,586	300,000	225,000	225,000	-25%
<b>Total Revenues</b>	<b>3,198,819</b>	<b>5,969,000</b>	<b>3,331,225</b>	<b>3,445,925</b>	-42%
<b>Expenditures</b>					
Commodities	60,637	80,750	62,400	91,000	13%
Capital Outlay	2,473,835	4,425,000	6,347,000	5,485,000	24%
<b>Total Expenditures</b>	<b>2,534,472</b>	<b>4,505,750</b>	<b>6,409,400</b>	<b>5,576,000</b>	24%
<b>Other Uses-Transfers</b>	-	2,834,500	-	-	
Excess (Deficiency)	664,347	(1,371,250)	(3,078,175)	(2,130,075)	
<b>Fund Balance</b>					
Beginning of Year	6,792,274	6,826,213	7,456,621	4,378,446	
<b>End of Year</b>	<b>7,456,621</b>	<b>5,454,963</b>	<b>4,378,446</b>	<b>2,248,371</b>	-59%



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# Budget Summary

## Non-Home Rule Sales Tax Fund

### Major Projects proposed for fiscal 2026:

- Main Street Streetscape/Road Resurfacing: **\$5M**
- Sidewalk Contract: **\$200K**
- Road Rejuvenation: **\$150K**



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# Water & Sewer Fund

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# Budget Summary

## Water & Sewer Fund

	2024 Actual	2025 Budget	2025 Projection	2026 Budget	% Change 25 Bud to 26 Bud
<b>Revenues</b>	\$ 10,909,204	\$ 10,899,161	\$ 14,475,974	\$ 15,279,701	40%
<b>Other Sources-Transfer</b>	3,237	2,834,500	-	-	-100%
<b>Expenses</b>	6,913,419	23,303,302	17,428,584	23,612,869	1%
Excess (Deficiency)	3,999,022	(9,569,641)	(2,952,610)	(8,333,168)	
<b>Fund Balance</b>					
Beginning of Year	57,426,847	51,449,248	61,425,869	58,473,259	
<b>End of Year</b>	61,425,869	41,879,607	58,473,259	50,140,091	20%
Estimate Cash Balance, End of Year	\$ 14,043,236		\$ 12,661,722	\$ 5,954,325	

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# Budget Summary

## Water & Sewer Fund

### Major Projects proposed for fiscal 2026:

- Engineering Lake Michigan Supply/Design \$8M
- Sanitary Sewer Lining: \$3.0M
- Water Main Replacement \$3.5M
- Mionske Lift Station Relocation: \$1M
- Lead Service Replacement \$500K
- Two Pick-up Trucks : \$130K

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# Internal Service Funds



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# Budget Summary

## Medical Insurance Fund

	2024 Actual	2025 Budget	2025 Projection	2026 Budget	% Change 25 Bud to 26 Bud
<b>Revenues</b>	<b>3,620,735</b>	<b>3,673,190</b>	<b>3,769,996</b>	<b>3,713,975</b>	1%
<b>Expenditures</b>					
Village Health Ins.	3,149,094	3,593,217	3,286,300	3,703,975	3%
Miscellaneous	-	10,000	10,000	10,000	0%
<b>Total Expenditures</b>	<b>3,149,094</b>	<b>3,603,217</b>	<b>3,296,300</b>	<b>3,713,975</b>	3%
Excess (Deficiency)	471,641	69,973	473,696	-	
Fund Balance					
Beginning of Year	2,209,102	2,219,749	2,680,743	3,154,439	
<b>End of Year</b>	<b>2,680,743</b>	<b>2,289,722</b>	<b>3,154,439</b>	<b>3,154,439</b>	38%

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# Budget Summary

## Risk Management Fund

	2024 Actual	2025 Budget	2025 Projection	2026 Budget	% Change 25 Bud to 26 Bud
<b>Revenues</b>					
Charges for Services	1,437,535	1,876,747	1,876,747	1,876,746	0%
Miscellaneous	217,220	108,000	160,000	160,000	48%
<b>Total Revenues</b>	<b>1,654,755</b>	<b>1,984,747</b>	<b>2,036,747</b>	<b>2,036,746</b>	<b>3%</b>
<b>Expenditures</b>					
Personnel Services	235,764	232,747	333,144	283,332	22%
Contractual Services	778,000	1,644,000	1,678,476	1,597,601	-3%
Commodities	10,880	-	-	3,000	0%
<b>Total Expenditures</b>	<b>1,024,644</b>	<b>1,876,747</b>	<b>2,011,620</b>	<b>1,883,933</b>	<b>0%</b>
Excess (Deficiency)	630,111	108,000	25,127	152,813	
Fund Balance					
Beginning of Year	2,448,786	2,463,857	3,078,897	3,104,024	
<b>End of Year</b>	<b>3,078,897</b>	<b>2,571,857</b>	<b>3,104,024</b>	<b>3,256,837</b>	<b>27%</b>
Cash Balance, End of Year	926,447	-	951,574	1,104,387	

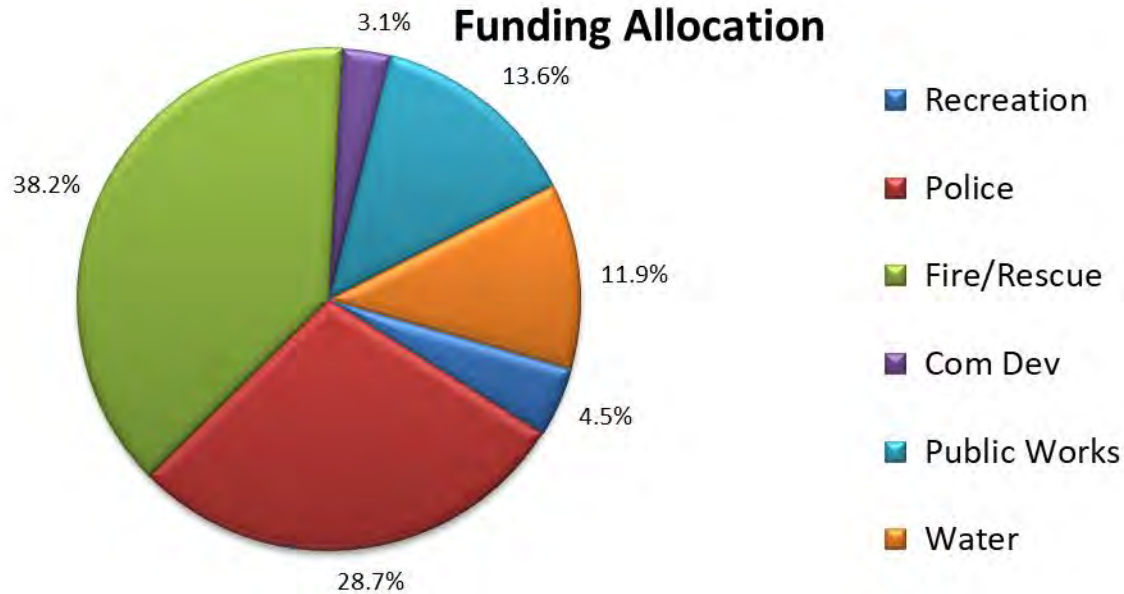
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# Budget Summary

## Risk Management Fund



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# Budget Summary

## Equipment Replacement Fund

	2024 Actual	2025 Budget	2025 Projection	2026 Budget	% Change 25 Bud to 26 Bud
<b>Revenues</b>					
Charges for Services	760,600	993,700	993,700	1,357,195	37%
Miscellaneous	278,832	225,000	255,000	250,000	11%
Total Revenues	1,039,432	1,218,700	1,248,700	1,607,195	<b>32%</b>
<b>Other Sources</b>	250,000	50,000	50,000	309,286	
<b>Expenditures</b>					
Capital Outlay	606,936	1,846,983	1,533,424	1,894,978	3%
Total Expenditures	606,936	1,846,983	1,533,424	1,894,978	212%
Excess (Deficiency)	682,496	(578,283)	(234,724)	21,503	
Fund Balance					
Beginning of Year	9,562,249	8,511,798	10,244,745	10,010,021	
<b>End of Year</b>	<b>10,244,745</b>	<b>7,933,515</b>	<b>10,010,021</b>	<b>10,031,524</b>	26%
Cash Balance, End of Year	5,754,352		6,057,411	6,616,697	



# Budget Summary

## Equipment Replacement Fund

### POLICE DEPARTMENT REQUESTS

#### VEHICLES

Squad #115	\$ 64,000
Squad #117	\$ 64,000

TOTAL POLICE DEPT.	\$ 128,000
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### FIRE DEPARTMENT REQUESTS

#### VEHICLES

Command Vehicle #297	\$ 115,000
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#### EQUIPMENT

Terminal Imaging Camera	\$ 32,000
Extrication Equipment	\$ 33,740

TOTAL FIRE DEPT.	\$ 180,740
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# Budget Summary

## Equipment Replacement Fund

### GENERAL GOVERNMENT REQUESTS

#### TECHNOLOGY

Desktop Replacements	\$	33,800
Pool Laptops	\$	5,500
Routers/Firewalls/Wifi	\$	12,000
Server/Backup Storage	\$	13,600
BSA Migration to Cloud	\$	70,555
TOTAL GENERAL GOV.		\$ 135,455

### PUBLIC WORKS REQUESTS

#### VEHICLES

Dump Truck #321	\$	275,000
Pickup Truck #330	\$	150,000
Pickup Truck #333	\$	250,000
Pickup Truck #337	\$	65,000

#### EQUIPMENT

Floor Scrubber	\$	24,000
Skidsteer & Attachment	\$	149,000
TOTAL PUBLIC WORKS		\$ 913,000

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**Thank you &  
Questions**

